



# Queen Anne's County Community Partnerships for Children and Families The Local Management Board (LMB)

*Creating Jobs, Revenue and Results for Queen Anne's County Children & Families*

**What is an LMB?** Created by state law to help Maryland's communities better serve children and families by breaking down bureaucratic barriers, LMBs create locally driven, cost-effective programs that get results. The (insert name) is the LMB for (insert) county. We work with public and private agencies as well as everyday citizens to re-allocate resources toward supporting children and families before they are in crisis. After school programs, family support services and youth development strategies connect children and families to the support they need and prevent problems like chronic absenteeism, high school dropout, teen pregnancy, gang involvement, long-term unemployment and homelessness. A board of directors that includes representatives from health, recreation, law enforcement, education and social services agencies, county government, and community members oversees the LMB. These county citizens help identify community needs and priorities for the families in their county.

## LMBs Maximize Investments

**In difficult economic times, every dollar counts.** The Queen Anne's County Local Management Board is implementing **effective solutions** that bring revenue to our communities, **create jobs**, ease budget pressures and ensure that **vital services** for our citizens are provided with positive results. These cost-effective approaches improve the lives of our local children and families.

- **The Local Management Board is a Job Creator:** The LMB directly funded, on average 42 positions a year for a **total of 625 yearly funded positions since 1997** by identifying funding for programs in Queen Anne's County *This number does not include employees of programs that were launched by the LMB in the past and are now sustained by other revenue sources.*
- LMBs Leverage State Funding and Create Efficiencies for Locals: by fiscal year 2012 the LMB leveraged the state's investment and **secured over \$20 million in other state, local, federal and private funds.**

*"Through our partnership with the LMB we have been able to provide a more comprehensive early childhood system of care for our families in Queen Anne's County"*

- Director, Judy Center Partnership

*"These programs exist due to the LMB vision, start-up plans and maintaining/sustaining with funds, technical assistance and evaluation."*

- Character Counts Advisory Council Member

## LMBs Achieve Results

The LMB has been successful in bringing needed services to our community that are having a positive impact on children and family well-being. In the long term, successful prevention services lower the demand for more costly interventions.

- **Reducing the Risk of Child Abuse and Neglect:** Healthy Families Queen Anne's/Talbot provides intensive prevention and early intervention services to first-time parents, eligible for the Maryland Children's Health Program (M-CHP), who are at-risk for poor parenting outcomes. Serving 31 Queen Anne's County families in Fiscal Year 2012, the predicted number of child abuse or neglect cases for the medium to high risk caseload of Queen Anne's County portion of Healthy Families was **25**. For Fiscal Year 2012 there was only **1** report of child abuse or neglect and there were **0** actual findings.
- **Improving Healthy Youth Development:** Utilizing both county and state awarded funds; the LMB continues to impact youth development through its support of the Partnering for Youth (PFY) program. For Fiscal Year 2010, 88% of PFY after school participants reported a positive personal change as a result of their involvement with the program.
- **Reducing Juvenile Delinquency:** Working with the CommUNITY committee that looks at disproportionate minority representation in the juvenile justice system, the LMB designed a successful grant application to start a pilot mentoring project in Fiscal Year 2010 entitled Project SAVVY Community Mentoring. In partnership with Character Counts, the pilot project While the organization is still in its humble beginnings they are already having some impressive results. During the last school year 75% of the mentees showed an increase in school performance since having a mentor. 75% of mentees had a school attendance rate of 90% or better and half of the mentees increased their attachment to school. These are all significant indicators of school and personal success.
- **Meeting Mental Health Needs:** Queen Anne's County lacked a full time outpatient mental health clinic since 2004. The LMB provided start-up funding and oversight for a full time outpatient mental health clinic in Queen Anne's County. Mental health services are now being offered utilizing a flexible schedule to meet the needs of the local community. The clinic is now self-sustaining.

## State Citizens Agree: LMBs are Effective and Important

In 2010, 1,750 community members in each of the 24 jurisdictions were asked to share their views on the effectiveness of LMBs through an electronic survey. A study entitled: *Maryland Local Management Boards – Making a Difference for Children and Families*, was conducted with the support of the Richard A. Henson Foundation in Salisbury, MD and the Annie E. Casey Foundation in Baltimore. In that survey the respondents reported that Local Management Boards:

- Contribute to Achieving better results for children in families in our county (87%)
- Operate programs that are achieving a high rate of success (86%)
- Enhance Community Resources to deliver needed services (85%)
- Assess Community Needs (88%)
- Build Collaborative Partnerships (88%)
- Help develop programs that respond to community needs and strengths (88%)
- Leverage new and existing grant funds and funding streams (79%)
- Engage community stakeholders to take action to make a difference for children and families in their community (79%)

## National Research Supports LMBs

- Local Organizations achieve better outcomes than centralized government. – Dr. Elinor Ostrom, 2009 Nobel Prize Winner
- Counties [with state funded local collaboratives] had made significant improvements in the severity of children and family problems that were not explained by initial levels or changes in social, economic and demographic factors. Severity of problems got worse in counties [without the local collaborative].” - Longhi Ph.D. & Porter, February 2009
- Creating and managing collective impact requires a separate organization and staff with a very specific set of skills to serve as the backbone for the entire initiative. Coordination takes time, and none of the participating organizations has any to spare. The expectation that collaboration can occur without a supporting infrastructure is one of the most frequent reasons why it fails. - Stanford Social Innovation, 2010

## State Funding is Critical

Although today's budget realities are clear, the questions at this juncture are: **Can Maryland afford to further reduce support to the vulnerable children and families served through LMBs? Can Maryland afford to step backwards from the progress made in improving the results for children and families through the LMBs?** These questions were answered by one survey respondent, **“The State needs to recognize the value that the LMBs bring to the table. By investing this organization you are investing in families.”**

### Queen Anne's County Community Partnerships for Children and Families

P.O. Box 418  
Centreville, MD 21617  
(410) 785-6677

Email: [qaclmb@qac.org](mailto:qaclmb@qac.org)  
[www.communitypartnerships.info](http://www.communitypartnerships.info)  
[www.facebook.com/QACCommunityPartnerships](http://www.facebook.com/QACCommunityPartnerships)  
[www.twitter.com/QACLMB](http://www.twitter.com/QACLMB)

### Queen Anne's County Community Partnerships for Children and Families LMB Members

**Carol Amoia PhD**  
Community Member  
**Peg Anawalt**  
Chesapeake College  
**Joan Brooks**  
Q.A. Co. Recreation  
**Cindy Chirumbolo**  
Community Member  
**Joe Connor**  
Community Member  
**Susan Coppage**  
Q.A. Co. Dept of Social Service  
**Dr. Joseph Ciotola**  
Health Officer  
**Cathy Dougherty**  
Director, Q.A. Co. Dept. of Social Services  
**Brad Engel**  
Q.A. Co. Board of Education  
**Janice Feeley**  
Community Member  
**Lee Franklin**  
Community Member  
**Gary Hofmann**  
Sheriff  
**Margie Houck**  
County Commissioner's Office  
**Wayne Humphries**  
Business Member  
**Holly Ireland**  
Mid Shore Mental Health Systems  
**Amanda Jones**  
Babies in Bloom Consignment  
**Quentin Kent**  
Student Member  
**Vincent Radosta**  
Community Member  
**Myron Richardson**  
Community Member  
**Capt. Brian Smith**  
Q.A. Co. Sheriff's Office  
**Geri Thompson**  
The Judy Center Partnership  
**Mary Ann Thompson**  
Q.A. Co. Department of Health  
**Denise Whiteley**  
Q.A. Co. Dept. Juvenile Services  
**Dr. Carol Williamson**  
Superintendent, Q.A. Co. Board of Education

**“Our Local LMB  
allows us to see our  
tax dollars really at  
work for US”**

– Survey Respondent